



  
**PEARL HARBOR**  
AVIATION MUSEUM

# ANNUAL REPORT 2023



# 2023 ANNUAL REPORT

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## ► OUR MISSION

To steward America's World War II aviation battlefield – sharing the artifacts, personal stories, the impact and response to the attack on December 7, 1941 and the Pacific region battles that followed – and to honor those who have defended our freedom so we might educate and inspire future generations.





## A MESSAGE FROM OUR **BOARD CHAIRMAN**

**2023 was a year of extraordinary growth and achievement for the Pearl Harbor Aviation Museum. Our unwavering commitment to education, preservation, and community engagement has yielded remarkable results, culminating in a record-breaking year for visitor attendance.**

A cornerstone of our success has been our exceptional team of staff and volunteers. Their passion, dedication, and innovative spirit have created a welcoming and inspiring atmosphere that resonates with visitors of all ages. From our knowledgeable docents to our skilled educators, our team members are truly the heart and soul of the Museum.

Our Board of Directors has also played a vital role in shaping the Museum's future. Their unwavering support, guidance, and strategic vision have been instrumental in driving our growth and ensuring the Museum's long-term sustainability. We extend our deepest gratitude to our board members, both current and past, for their invaluable contributions.

Education remains at the forefront of our mission. Our Aviation Learning Center (ALC) has continued to be a beacon of inspiration for young people across the islands. Through a variety of engaging programs, the ALC has sparked a passion for aviation in thousands of students, empowering them to explore the possibilities of a career in the field. In addition, we have increased scholarships funding and launched our Aviation Pathways Program for aspiring pilots – you can read more about these initiatives in this report. By investing in the next generation, we are helping to ensure the continued vitality of aviation in our community and beyond.

Thanks to ongoing support from our Navy partners, we were able to expand our reach. In June 2023, the Navy opened Ford Island to the public, allowing us to host a successful Flight Adventures event. The event, with its engaging STEM activities and featured Biggest Little Airshow, was a highlight of the year for the nearly 9,000 guests who attended.

As we look ahead to the future, we are excited to continue our work on restoring and interpreting America's WWII aviation battlefield. With the support of Ralph Applebaum and Associates, we are developing immersive experiences that will transport visitors back in time and evoke the emotions of that fateful day. By preserving this important piece of history, we are honoring the sacrifices of those who served and inspiring future generations. Pearl Harbor Aviation Museum is more than just a museum; it is a living testament to the power of aviation to inspire, educate, and connect people. We are grateful for the continued support of our community and look forward to sharing our passion for history and aviation for many years to come.

Sincerely,

Gen Raymond Johns, Jr., USAF (Ret.)



# PEARL HARBOR AVIATION MUSEUM

## 2023 BOARD OF DIRECTORS

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Aileen Blanc

ADM Ronald J. "Zap" Zlatoper, USN (Ret.)

Maj Gen Edward V. Richardson, USAF (Ret.)

# INVESTING IN OUR COMMUNITY AND FUTURE GENERATIONS

As a Museum located on America's WWII aviation battlefield, we steward the grounds, buildings, aircraft and artifacts that preserve our nation's history. We honor the past. However, we also seek to inspire the future, giving back to our community and our military neighbors. Here are some of the programs and initiatives that impacted the lives of local families and our military community, and that serve to empower the dreams of flight shared by Hawaii youth and people around the country.



## Educating Our Youth

Interest and participation in our Aviation Learning Center and other aviation focused school-based programs continues to grow. Participation reached a new high during 2022 and benefitted from a very special commitment from Southwest Airlines (SWA). November 2022 – March 2023, more than 700 Neighbor Island school students were provided with complimentary or reduced fare transportation to Oahu so that they might participate in Museum youth education programs. Opening our Aviation Learning Center to neighbor island youth was extremely exciting. With support from donors and friends, our Museum is committed to continuing this neighbor island initiative. We extend our sincere gratitude to SWA, the Cargill family, the G.N. Wilcox Trust, The Freeman Foundation, and all of our dedicated donors for their instrumental role in launching this effort.

## STATS

Community event participation:

**11,125**

Students who participated in Virtual Classroom Visits:

**523**





## Flight Adventures Featuring Biggest Little Airshow

After a three-year hiatus, Flight Adventures including the Biggest Little Air Show returned to Pearl Harbor Aviation Museum. Held as part of the Navy-supported Joint Base Summer Showcase & Expo, the event welcomed more than 8,700 people. Activities included a spectacular giant scale RC air show featuring locally and nationally acclaimed radio control pilots and a wide range of hands-on STEM activities for youth. The success of Flight Adventures underscored the Museum's vital role in inspiring the next generation of leaders.

Thank you to the Navy, our military partners, and the following sponsors: CarWash808, BOS Beef Biltong, Advanced Towing & Recovery, Enterprise, For Love of Country Youth Fund, Horizon Hobby, Island Energy, Pacific Air Cargo, Ala Moana Hotel by Mantra and iHeartRadio.

Special thanks goes to a number of other organizations and donors who helped make this event possible: the Cargill Family, Chick-fil-A, Hawaii Stage & Lighting Rentals Inc., Jelly Belly, Kama'aina Catering & Tent Rentals, Million Air, Oahu Jump, Paradise Flyers Hawaii, Pepsi, Peter Starn Youth Educational Endowment, Rhema Services, Warbirds West.



Students who attended on-campus field trips:

**4,279**

Public Webinar Program Viewers

**825**

Students who went through our scout programs:

**252**

Students who visited from the Neighbor Islands:

**700**





The 2023 scholarship recipients joined us for an award ceremony in Hangar 37 where they had the opportunity to meet the generous donors who made these scholarships possible.

## Pearl Harbor Aviation Museum Scholarships

For many, finding the resources needed to pursue their dreams of flight can be daunting. Whether they seek to be a pilot, an aerospace engineer, a flight instructor, control tower operator, aviation mechanic or more, funding to support training and advanced education is critical. Since opening, a major part of our mission has been to inspire and empower the “air-mindedness” of the next generation. The first Scholarship fund, the Frank Der Yuen Aviation Scholarship, was established in 2007. Over the years, and with support from several donors and “fellow investors,” the Pearl Harbor Aviation Museum Scholarship Program has continued to grow. The launch of the For Love of Country Scholarship in 2021, funded by the Rick and Teresa Price Family as a condition in the sale of their Hawaii based company to Oil Changers, Inc., catapulted our initiative to new heights. The following six Scholarship Funds are now part of the Pearl Harbor Aviation Museum endowment:

**For Love of Country Scholarship** – established by The Price Family and Oil Changers, Inc., a \$1 million fund to advance Museum youth education programs and provide scholarship awards to help people across the country pursue their aviation dreams.

**Brig Gen Robert B. and Judith Maguire Scholarship** - established by Judith “Judy” Maguire to honor her late husband, Brig Gen Robert “Bob” B. Maguire, funds advance flight training.

**Frank Der Yuen Aviation Scholarship** – honoring the aviation legacy of Frank Der Yuen, funds support aviation education and training.

**Col. Robert P. Moore Scholarship** - established by Col. Robert P. Moore, funds support two awards: one to advance private pilot flight training and one to help certified flight instructors gain further training.

**Admiral Ronald J. Hays Scholarship** - established by friends and family members to honor the life, service and achievements of Admiral Hays, funds support flight training and aviation education.

**Col. Robert F. Szul Scholarship** - established by Gail Szul to honor the legacy of her husband, Bob Szul, funds help Hawaii girls attend Flight School summer program and supports school visits to the Museum.

As part of our 2023 Scholarship awards, 16 deserving recipients from around the country received life-changing awards ranging from \$800 - \$10,000, totaling over \$46,000 in scholarships. In addition, scholarships were awarded to four bright young ladies to attend our Flight School for Girls summer program. Deeply moved by the emotional statements of thanks by those who received these scholarships, Rick and Teresa Price, along with their son Christopher Price, announced a major gift during the 2023 Scholarship Award Ceremony. They committed \$100,000 to their endowed For Love of Country fund to amplify its impact. They also donated an additional \$50,000 to place into a special “pass through” fund to be awarded to selected applicants in the 2024 scholarship season. The Price Family’s personal commitment and overwhelming support will change the lives of many aspiring achievers around the country, every year.





The inaugural Aviation Pathways cohort assembles for their orientation, marking the beginning of their journey to earn their Private Pilot License.

## Aviation Pathways

With support from the Ray Foundation and the State of Hawaii GIA, the Museum launched Aviation Pathways. The initiative provides for the development of two very definitive aviation career tracks:

- **Phase 1.** Helping Hawaii youth participate in flight training to achieve their private pilot's license, a first step in building a career as a pilot.
- **Phase 2.** Developing a training program to help Hawaii youth complete their aviation mechanics program, achieving their A&P license as part of their high school graduation.

During 2023, we were able to launch Phase 1 – selecting 20 Hawaii youth aged 16-21 to participate in the first cohort, receiving up to \$10,000 each to support flight training. Mentorship is provided to each selected student to support their achievement. Completing a personal achievement plan provides each youth the greatest opportunity to succeed. Ray Foundation support, matched by donors during the annual For Love of Country Gala Raise the Paddle, will help sustain this initiative through 2026.



Aviation Pathways Grants  
Awarded:

**20**

Aviation Pathways Monies  
Awarded:

**\$200,000**

Aviation Scholarships Awarded:

**16**

Aviation Scholarships Monies  
Awarded:

**\$46,800**





## CULTIVATING DEEP CONNECTIONS: **EXPANDING VISITOR IMPACT**

### **Dedicating our Douglas Dauntless SBD-2P**

On December 7, 2023 the Douglas Dauntless SBD-2P BN2173, on display in Hangar 37, was formally dedicated in a special ceremony honoring the legacy of Lt. John Lendo, the WWII pilot who guided the aircraft to a water landing on February 18, 1944, escaping the cockpit as the aircraft sank. A frigid 25-degree day in Chicago, the aircraft's carburetor froze up and the engine died. The aircraft's journey back to Pearl Harbor is a fascinating story, made possible by many organizations and individuals who recognize the significance of preserving our national history.

This SBD-2P has a glorious WWII history. Transported on the USS Yorktown from San Diego to Pearl Harbor, this SBD served in the Battle of the Coral Sea and provided training support at three mainland Naval Air Stations before crash landing

into Lake Michigan. It remained submerged until salvage operations, supported by Pearl Harbor Aviation Museum and donor Fred Turner, pulled it to the surface in 2000. In 2015, The National Naval Aviation Museum at Pensacola, owner of this historic asset, gained the help of the Kalamazoo Air Zoo and Restoration Center to restore this fabulous artifact. Full circle, it was tremendous to bring it back to Pearl Harbor.

Attending the 2023 dedication ceremony was Dr. Arthur Lendo, nephew of Lt. John Lendo, accompanied by his wife Donna Jean. Remarkably, Dr. Lendo shared that it was not until he heard the news story about the salvage of the aircraft from Lake Michigan that he learned about the service and sacrifice of his uncle, Lt. John Lendo. Dr. Lendo spoke of his uncle and the importance of his legacy, and a name plaque was placed near the cockpit of the aircraft, to commemorate the brave service of Lt. John Lendo.



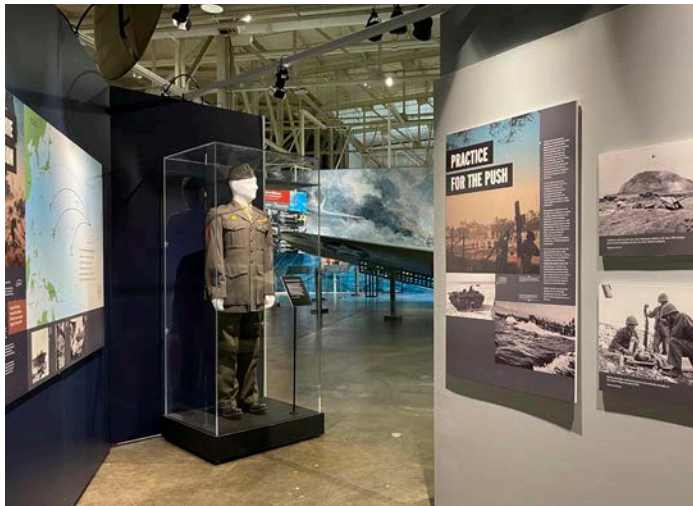
## LAND • SEA • AIR MAUI IN WARTIME

### New Exhibit: **LAND, SEA, AIR: Maui in Wartime**

On March 16, 2023, a blessing of the Museum's newest exhibit *LAND, SEA, AIR: Maui in Wartime*, was held in Hangar 37. Spearheaded by Maj Gen Edward "Rick" Richardson and made possible by an anonymous donor, the exhibit shares the overwhelming story of the pilot training that took place at Pu'unene field and throughout the island of Maui during WWII.

By one report, more than 20,000 WWII pilots were trained at the Pu'unene and Kahului Air Fields. Dropped off on Maui as their carriers continued to Pearl Harbor for re-supply, these pilots were briefed and schooled by battle-tested aircrews on the latest tactics and formations used by the Japanese. They also trained and collaborated with the 4th and 5th Marine Divisions also stationed on Maui and the Island of Hawaii in preparation for the landings at Saipan, Tinian, and Iwo Jima.

A central element of this exhibit shares the story of support extended by the von Tempsky family. Using their ranch, the family extended badly needed "R&R" (rest and relaxation) to pilots, Marines, soldiers, and others before they launched into battle. As a display of their gratitude and camaraderie, many of these service members signed a wall on the property. Though a great deal has changed, the famed wall of the von Tempsky ranch was preserved and moved to the National Naval Aviation Museum in Pensacola, Florida where it is now displayed, unavailable to Hawaii's residents and visitors. A rendering of the wall, along with many other stories that may have been forgotten by all but a few, are now shared at Pearl Harbor Aviation Museum.



Museum Visitors:

**269,749**

Flight Simulator Rides:

**36,100**

Top of the Tower Tours:

**14,388**

Volunteer Hours:

**13,004**





## FUELING OUR MISSION: THE POWER OF SUPPORT

### America's WWII Aviation Battlefield

The opening of the Ford Island Control Tower in 2022 highlighted the significance of our historic battlefield site. The guided tour provides visitors with an in depth understanding of the "date which will live in infamy." The ability to stand on the hallowed ground and enter the hangars that withstood the December 7, 1941 attack, and to ascend the control tower and view all of Pearl Harbor from this elevated point, is unique to our Museum. Throughout 2023, the Museum worked with Ralph Appelbaum & Associates to develop an elevated visitor experience. For many, whether visiting from local, national or international locations, the trip to Pearl Harbor is a pilgrimage – an opportunity to remember, honor and understand both the attack that thrust our nation into WWII and the response – the resilience and determination of our Greatest Generation.

At the conclusion of 2023, the Museum approved a conceptual plan that, over the next few years, will help develop a much more engaging and powerful experience, highlighting not only the attack but the months, years and decades that followed. No other aviation or WWII museum can offer the authentic aviation battlefield experience and emotional impact that the Pearl Harbor Aviation Museum provides. As a member and supporter, your help and support will be integral to achieving this vision.



*Renderings from Ralph Appelbaum Associates showcase the proposed updates to the Ford Island Control Tower and Operations Building experience.*





## **A Vision Takes Flight: The Si Robin Foundation Challenge**

In support of our vision, with a focus on fully restoring historic Hangar 79 to support expanded exhibits and educational programs, the Si Robin Foundation announced a \$5 million challenge. Details of the challenge and the vision will be unveiled in the coming year. Si Robin, himself an aviation industry icon, has been instrumental in supporting major restoration and youth education initiatives since the Museum opened in 2006. Most recently in 2021, his \$1 million Raise the Roof challenge helped prepare Hangar 79 for the planned exhibit and program expansion by repairing the roof, keeping the hangar interior dry and protected from the elements. We are deeply grateful to Si Robin for his continued generosity and support of the Museum's mission to educate and inspire future generations.



## Choose Your Seat: Seats of Honor Campaign Opened to Public

The Museum launched its Seats of Honor campaign to the public in 2023, allowing supporters to leave a lasting legacy on the hallowed grounds of America's WWII aviation battlefield. During the November 9, 2023 dedication ceremony, many donors shared their stories with each other – a powerful exchange of personal remembrances that enrich our common history. Inspired by the event, it is our goal to collect the stories of those honored, to feature them on a special tribute page on our website, and to share them digitally in the Museum theater.

Each Seat of Honor donation allows us to celebrate the power of personal stories and serves as a reminder that history is not just about grand events and sweeping changes, but also about the individual journeys and contributions that collectively shape our world. We are honored to showcase these heroes and share their stories at our Museum. Funds raised from the Seats of Honor campaign will support our Museum and education initiatives in perpetuity.



Volunteer Hours:

**2,530**

Museum Volunteers:

**134**

IN HONOR OF  
ADM RONALD J. HAYS  
US NAVY CINPAC

IN HONOR OF  
LT HARDY A. CARL USN  
VF-41 PHANTOM, (VN)





## The Power of One: Price Family

Museums and non-profit programs around the country benefit from the generosity and the vision of individuals who are moved by the mission of an organization to not only support current needs but to also invest in the long-term impact that might be possible. We call these visionary supporters "Angels" – people who without any personal gain strive to make an impact. The "Power of One" person or family can make a remarkable difference.

As we look back on 2023, it is important to recognize and honor the support of a family who exemplifies the "Power of One": Rick and Teresa Price, their son Christopher and their entire family. By keeping the culture of philanthropy top of mind in all that they do, the Price family continues to make a difference not only in the operations of our Museum, but in the lives of countless people, here in Hawaii and beyond.

The Prices lead by example, always looking for ways to give back. From supporting our events to offering innovative fundraising tools for local causes, the Prices consistently demonstrate their commitment to making a difference. Their passion for empowering communities extends beyond their own giving. Through their business, CarWash808 Express, they've created fundraising tools that help local initiatives thrive. Additionally, their generous support of the For Love of Country Scholarship Endowment ensures a lasting impact, empowering aspiring aviators across the nation for generations to come. The Prices think not just about today's needs, but about securing a better tomorrow.

In 2023, "The Power of One" truly reflects the combined power of a family, their businesses (CarWash808 Express and Pau Hana Express), and a philosophy centered on community. We are deeply honored to recognize Rick, Teresa, Christopher Price, their family, and their employees for their invaluable contributions to Pearl Harbor Aviation Museum and our extended community.





## 2023 For Love of Country Gala

Presented by Dr. Thomas and Mi Kosasa, along with our Grand Education Host, Rick and Teresa Price, our 2023 For Love of Country Gala welcomed more than 650 guests into historic Hangar 79 for a memorable evening celebrating our veterans and service members, and raising critical funds to ensure that the lessons of our past continue to inspire, challenge, and prepare the leaders of tomorrow.

The evening's special guests, our cherished WWII and Vietnam War veterans, were honored with a moving ceremonial procession that culminated in a heartfelt standing ovation, a testament to their courageous dedication to our country. This moment not only set the tone for the night but also ignited an outpouring of support for our mission. Among these distinguished veterans was LCDR Clyde "Cash" Barber, USN (Ret.), who bravely served as a PB7 flight engineer during WWII. Cash and his squadron undertook numerous daring "Dumbo" missions, rescuing aviators and seamen in peril in the treacherous waters of the South Pacific. We were deeply honored to welcome Cash and our other veterans, whose legacies inspire us all.

Following an electric live auction that included many trips, experiences and a Jeep Gladiator, the Raise the Paddle appeal took center stage. With a Challenge Gift of \$125,000 from the Ray Foundation to support Aviation Pathways, a new Museum program designed to provide training and skills development to students interested in aviation, the generosity of our guests lifted spirits and opportunities for Hawaii youth, resulting in over \$300,000 raised to support this effort including another \$50,000 gift provided by the Ray Foundation.

By the end of the evening, just over \$1 Million was raised (before expenses) to further our impact, preserving this American WWII aviation battlefield, while honoring our Greatest Generation and inspiring those destined to lead our future.





# PEARL HARBOR AVIATION MUSEUM

## 2023 CONTRIBUTIONS

Pearl Harbor Aviation Museum is able to fulfill our mission to steward this American WWII aviation battlefield through the generosity of dedicated supporters. We gratefully acknowledge the following individuals, companies and foundations who contributed \$250 or more in 2023.



### **\$5,000,000 and Above**

\*/\*\* Si Robin Foundation

### **\$1,500,000 and Above**

\*/\*\* Emil Buehler Perpetual Trust

### **\$200,000 and Above**

Bob & Dolores Hope Foundation  
Price Enterprises, Inc.

\*\* Ray Foundation

\* State of Hawaii

Anonymous (1)

### **\$100,000 and Above**

\*/\*\* City and County of Honolulu  
John and Adrienne Mars

Dr. Arthur John Lendo and Donna  
Jean Neal

Rick and Teresa Price

CAPT and Mrs. Jack Schneider

State of Hawaii

The Kenneth W. Schwartz Individual  
Trust

### **\$50,000 and Above**

Douglas Beijer

\*\* Robin and Terrye Bellas Jr.

Hilda Namm Trust

Dr. Thomas and Mi Kosasa

Land of The Free Foundation

William and Audrey Van Den Hurk

### **\$20,000 and Above**

Todd and Stephanie Bedford

CarWash808 Express

John and Connie Desha

Island Oil and Supply Co.

Marguerite Gambo Wood Charitable  
Trust

Col Richard "Dick" May Jr., USAF  
(Ret.)

Capt. Dean and Capt. Tammie Jo  
Shults

\*/\*\* The Annenberg Foundation,  
in honor of Greg Waskul  
Anonymous (2)

### **\$10,000 and Above**

Timothy and Mary Barnard

\* BOS Beef Biltong

Bruce R. McCaw Family Foundation

\*/\*\* Lt Col Henry "Hank" and Lt Col  
Linda Bruckner, USAF (Ret.)

Clint and Suzy Churchill

Eric and Holly Frankenberger

Sally Glenn

Russell and Valerie Hata

Island Energy Services

John R. Halligan Charitable Fund

Gen Raymond Johns Jr., USAF (Ret.)  
and Eileen Mosolino

Tom Jordan Jr.

David Kleine

Lifeline Fire & Security

CAPT Patricia Lucas, USN (Ret.)

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Dr. Janice Nielsen

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Pacific Historic Parks

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\*\* Sierra Nevada Corporation

Irwin and Leslee Siongco

David Southerland

\*/\*\* The Boeing Company

The Hexberg Family Foundation

Kelly White

### **\$5,000 and Above**

Aloha Petroleum, Ltd.

Brad and Sue Ball

Bank of Hawaii

Basis Foundation

Steven and Gail Bauer

Barbara Cargill

Albert Chee and Shonn Hirota-Chee  
Jr.

\* DENOTES PLEDGE

\*\* DENOTES PLEDGE PAYMENTS



Greg and Patti Culver  
 Gary and Jodi Duggins  
 \*\* Hawaii Energy  
 Hawaii Loa Ohana Foundation  
 Hawaii Pacific Health  
 Hawaiian Dredging Construction  
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 CAPT and Mrs. James Hickerson,  
 USN (Ret.)  
 Hunt Development Group, LLC  
 Jean & Maury Myers Family  
 Foundation  
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 CDR and Mrs. Edward Keough, USN  
 (Ret.)  
 Jason and Beverly Kravitt  
 Lockheed Martin Aeronautics  
 Corporation  
 Susie Macke  
 Jon Mauer  
 Maui Divers Jewelry  
 MC&A, Inc.  
 Ronald McGee  
 Bill and Katherine Meheula  
 Modtech Solutions, LLC  
 Col and Mrs. Robert P. "Rob" Moore,  
 USAF (Ret.)  
 MRC Roofing, Inc.

\*/\*\* Northrop Grumman  
 Pau Hana Express  
 Pepsi Bottling Group, Inc.  
 Pritzker Military Foundation  
 Tanya Rivera  
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 Dan and Robin Rose  
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 Solairus Aviation  
 Natalie Sword  
 Paul Taiclet  
 \*\* The Schuler Family Foundation  
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 Toeniskoetter Family Foundation  
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 Verizon  
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 Frank and Sally White  
 Robert Wicks  
 Richard and Linda Willoughby  
 Darrell Wilson  
 Y. Hata & Company, Limited

### **\$2,500 and Above**

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 \*\* Chuck and Shari Cotton  
 Jeff Dahlgren

Edward A. Jurkens Trust  
 Michael and Dawn Fetyko  
 Gene Gilman and Shawne Garliepp  
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 Ann Hanson  
 Hawaiian Isle Real Estate  
 Arnold Hori  
 Joel Johnson  
 Judy Farsaie Charity Fund  
 Ipolani Kekina  
 Kelsey La Cuesta  
 Derek Ota and Ashley La Cuesta-Ota  
 Arnold and Thuy Martines  
 Million Air  
 Gen and Mrs. Gary North, USAF (Ret.)  
 Oil Changers  
 Col and Mrs. Michael "Swede"  
 Olson, USMC (Ret.)  
 Gretchen Osgood  
 CAPT Donn Parent, USN (Ret.)  
 Maj Gen and Mrs. Peter Pawling,  
 USAF (Ret.)  
 Remedy Intelligent Staffing  
 Rotary Club of Pearl Harbor  
 Robert and Debbie Ryker  
 Richard Salisbury  
 William Schultz  
 Special Forces Brotherhood MC

\* DENOTES PLEDGE

\*\* DENOTES PLEDGE PAYMENTS



Starn O'Toole Marcus & Fisher  
 Jeffrey and Nancy Sue  
 Michael and Cynthia Sutherland  
 Frederick and Barbara Telling  
 Harriet "Honey" Wedeman  
 Dr. Martha and Mr. Buck Welch Jr.  
 Blane and Zelah Yamagata  
 LTC Richard Zegar, USMC (Ret.)  
 Anonymous (3)

### **\$1,000 and Above**

Air Central LLC  
 Alan Shintani, Inc.  
 Bob and Kelly Armstrong  
 Timothy Baier  
 Jerry and Lena Baker  
 Paula Begoun  
 A. Bernard Bays  
 Ernest Blake  
 Boeing Defense, Space and Security  
 Michael and Ying-Chao Boutte  
 James Bramsen  
 Wesley and Paula Brumback  
 Steven and Casie Bui  
 Daniel Calpo  
 W. Sheldon Campbell  
 Dana Cargill  
 Matthew Cargill  
 CDR Michael Rogers, USN (Ret.) and  
 Col. Maria Carl, USAF (Ret.)  
 Dick Chun  
 David Clancy  
 Judge and Mrs. Terrence Cody  
 LtGen and Mrs. Thomas Conant,  
 USMC (Ret.)  
 LCDR Raymond Cook  
 Mark Dangler  
 CAPT Robert Deal, USN (Ret.) and  
 CAPT Carolyn Deal, USN (Ret.)  
 Bruce Devenney  
 Col and Mrs. Paul Doto Jr., USAF  
 (Ret.)  
 Jay and Denise Dunn  
 E Noa Corporation  
 Egami and Ichikawa CPAs, Inc.  
 Eggshell Lighting Company, Inc.  
 Harold Elkins  
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 and Dr. Libby Char  
 Gail Haraldson  
 Mike and Patrice Harmon

Lt Col and Mrs. Robert Harris, USAF  
 COL and Mrs. Wilbur Harris, USAF  
 (Ret.)  
 David and Nery Heenan  
 Galen and Patricia Ho  
 Robert and Vicki Hood  
 CAPT and Mrs. Steven Hull, USN  
 (Ret.)  
 LTC Frederic Humes, USA (Ret.)  
 Hans Hussey  
 Tom and Pauline Ingram  
 Charles and Susan Johnson  
 CAPT Charlie Jones Jr., USN (Ret.)  
 CPO James Kell  
 Jeff Kelley  
 Col David K. Kennedy, USAF (Ret.)  
 Ivan and Patricia Ketterman  
 Sam and Adrienne King Jr.  
 David and Linda LaCook  
 Donald Lange  
 Andrew and Christine Lanning  
 Lt Gen and Mrs. Dan "Fig" Leaf,  
 USAF (Ret.)  
 Col William Liggett, USAF (Ret.)  
 \*\* John and Elissa Lines  
 Dr. Paul Martin and Dr. Lorren Loo  
 Stuart and Mariette Lowe  
 Pom Luxton

Lynch Family Charitable Fund  
 Judith Maguire  
 Joseph and Ruth Mannion  
 Mark and Lori Admiral Charitable  
 Foundation  
 Johan and Luci Marzuki  
 Mark Matsunaga  
 Mark and Cathy Maurer  
 Dan and Teri McNamara  
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# STATEMENT OF ACTIVITIES

FOR CALENDAR YEARS ENDING 12/31/2023 AND 12/31/2022.

## OPERATING REVENUE & SUPPORT

	2023	2022
Museum Fees and Sales	\$ 9,099,270	\$ 7,990,168
Contributions and Grants	\$ 7,227,009	\$ 4,623,199
Net Investment activities	\$ 1,204,842	\$ 926,642
Prepaid Expenses and Others	\$ 1,849,642	\$ (1,335,799)
<b>Total Revenue &amp; Support</b>	<b>\$ 19,380,762</b>	<b>\$ 12,204,210</b>

## OPERATING EXPENSES

### PROGRAM EXPENSES

Personnel Costs	\$ 3,116,204	\$ 2,520,357
Depreciation	\$ 1,032,704	\$ 951,509
All Other Program Expenses	\$ 5,430,587	\$ 4,144,476

### Total Program Expenses

**\$ 9,579,495**      **\$ 7,616,342**

### MANAGEMENT AND GENERAL EXPENSES

\$ 549,591      \$ 501,499

### FUNDRAISING

Personnel Costs	\$ 499,545	\$ 418,213
Special Events Expense	\$ 723,899	\$ 421,347
All Other Program Expenses	\$ 174,818	\$ 225,604

### Total Fundraising Expenses

\$ 1,398,262      \$ 1,065,164

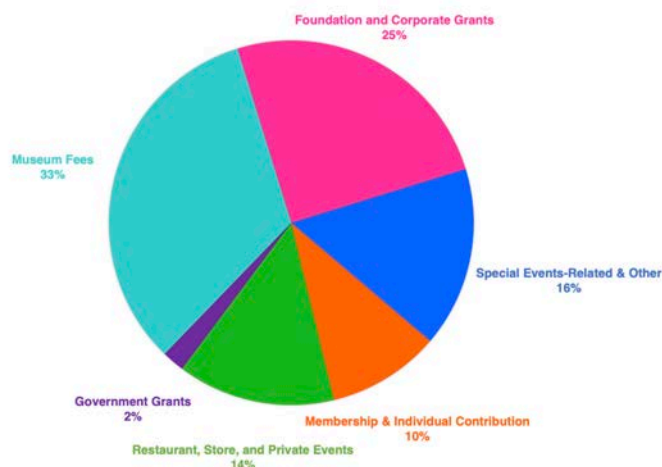
## TOTAL EXPENSES

**\$ 11,527,348**      **\$ 9,183,005**

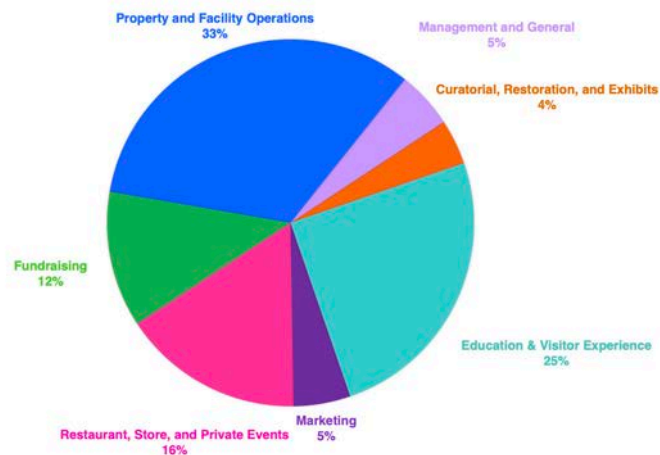
## INCREASE IN NET ASSETS

\$ 7,853,414      \$ 3,021,205

## 2023 REVENUE & SUPPORT



## 2023 EXPENSES



# STATEMENT OF FINANCIAL POSITION

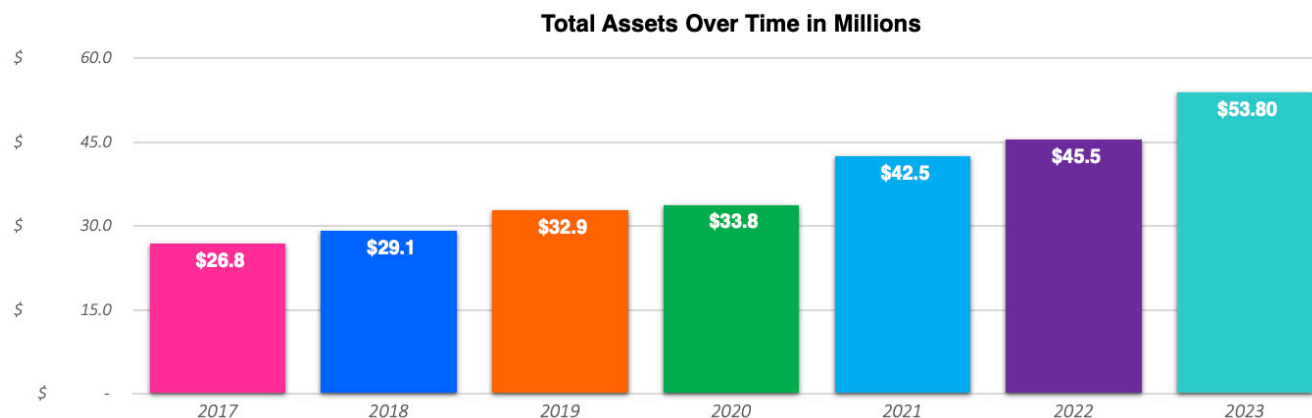
FOR CALENDAR YEARS ENDING 12/31/2023 AND 12/31/2022.

## ASSETS

	2023	2022
<b>CURRENT ASSETS</b>		
Cash and Investments	\$ 13,642,109	\$ 12,167,991
Contributions and Grants Receivable	\$ 5,206,356	\$ 1,507,624
Museum Fees Receivable	\$ 363,023	\$ 558,412
Prepaid Expenses and Others	\$ 441,217	\$ 438,265
<b>Total Current Assets</b>	\$ 19,652,705	\$ 14,672,292
<b>MUSEUM COLLECTIONS</b>	\$ 9,823,058	\$ 9,511,934
<b>PROPERTY AND EQUIPMENT, NET OF DEPRECIATION &amp; AMORTIZATION</b>	\$ 21,096,721	\$ 19,586,949
<b>ENDOWMENTS, SCHOLARSHIP FUNDS, OTHER ASSETS</b>	\$ 3,197,809	\$ 1,721,072
<b>Total Assets</b>	<b>\$ 53,770,293</b>	<b>\$ 45,492,248</b>

## LIABILITIES AND NET ASSETS

<b>LIABILITIES</b>		
Accounts Payable and Other Liabilities	\$ 1,640,087	\$ 831,330
Long-term Liabilities	\$ 3,151,174	\$ 3,535,300
<b>Total Liabilities</b>	\$ 4,791,261	\$ 4,366,630
<b>NET ASSETS</b>		
Without Donor Restrictions	\$ 40,078,658	\$ 35,998,333
With Donor Restrictions	\$ 8,900,374	\$ 5,127,285
<b>Total Net Assets</b>	\$ 48,979,032	\$ 41,125,618
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 53,770,293</b>	<b>\$ 45,492,248</b>







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Pearl Harbor Aviation Museum's mission is to steward America's aviation battlefield of World War II – sharing the artifacts, personal stories, the impact and response to the attack on December 7, 1941 and the Pacific region battles that followed – and to honor those who have defended our freedom so we might educate and inspire future generations.

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